

# *FY 06 Annual Report*



*Joint Force Headquarters  
Mississippi National Guard*



Governor Haley Barbour  
State of Mississippi  
Commander-in Chief



Major General Harold A. Cross  
The Adjutant General  
State of Mississippi

# Table of Contents

COMMAND STRUCTURE.....4

STATE AND FEDERAL MISSIONS FY 2006 .....6

MONEY & ECONOMIC IMPACT ON MISSISSIPPI.....8

CONSTRUCTION & FACILITY PROJECTS FY 06.....12

FORCE STRUCTURE (GUARD UNITS) .....15

JOINT FORCE HQ - DIRECTORATES .....17

OPERMSNG ROLE IN HURRICANE KATRINA.....24

MSNG HISTORICAL PERSPECTIVE.....26

*On the Cover: We honor one of Mississippi’s most notable and dedicated citizens, the former Congressman G. V. “Sonny” Montgomery. Our Mississippi National Guard Soldiers and Airmen remember him as “Mr. National Guard” because he always found ways to take care of his fellow guardsmen and ensure that the Mississippi National Guard would always have the best equipment and training available. We all mourned the passing of Congressman Montgomery on May 12, 2006.*



State of Mississippi  
Office of the Adjutant General  
1410 Riverside Drive  
Jackson, Mississippi 39296-5027

Honorable Haley Barbour  
Governor of Mississippi  
State Capitol  
Jackson, Mississippi

Dear Governor Barbour,

During Fiscal Year 2006, the state saw our Mississippi National Guard troops at their best: fulfilling dual roles as citizens, Soldiers and Airmen, responding frequently to the “call of duty.” Our Guard members were noticeably involved in operations both at home and around the world. In Iraq and Afghanistan, they continued to aid in the transition and struggle for a healthy democracy. After Hurricane Katrina, they performed thousands of rescue and recovery operations along the Mississippi Gulf Coast. Across the state, they continued to support communities and citizens in need.

As we transform at an unprecedented pace while continuing in the warfight, our leadership can be certain that the Mississippi National Guard remains committed to and capable of its dual purpose. Use of National Guard units in domestic and foreign affairs continued in significant numbers throughout FY06, with increased participation in areas of military support to civilian authorities, state active duty, counterdrug operations, and force protection.

Following the best traditions of the Mississippi National Guard, several of our members have participated in Operation Iraqi Freedom, Operation Enduring Freedom, Operation Noble Eagle and Hurricane Recovery Operations, Stabilization Force Bosnia, Kosovo Force, and other operations. As we enter the fifth year of the Global War on Terrorism, we anticipate the Army National Guard will be required to sustain its high level of operations. We face some critical shortages that must be addressed over the coming year to ensure we continue to accomplish our mission.

Each year our Congress provides appropriated funds to perform the wide and varied requirements of the National Guard in support of federal and state missions. The state legislature also contributes to the overall effectiveness of our mission. This annual report provides a detailed look at how we are doing -- what we have accomplished and where our critical challenges remain. This report demonstrates how our Guardsmen executed our missions with the exceptional skills, training, and devotion that have been a hallmark of the National Guard for well over 200 years. Thank you for taking the time to review our efforts. We appreciate the opportunity to present them and we hope you enjoy our National Guard summary of fiscal year 2006.

HAROLD A. CROSS  
Major General, MSNG  
The Adjutant General of Mississippi



# MISSISSIPPI NATIONAL GUARD - COMMAND STRUCTURE



MAJOR GENERAL HAROLD A. CROSS  
THE ADJUTANT GENERAL



Assistant Adjutant  
General (Army)  
BG "Ike" Pylant



Assistant Adjutant General  
Air National Guard  
Brig. Gen. Erik Hearon



Commander,  
186th Air Refuel. Wing,  
Meridian  
Col. James E. White



Commander  
Combat Readiness Training  
Center, Gulfport  
Col. Russell Madderra



Commander  
172nd Airlift Wing,  
Jackson  
Col. William Hill



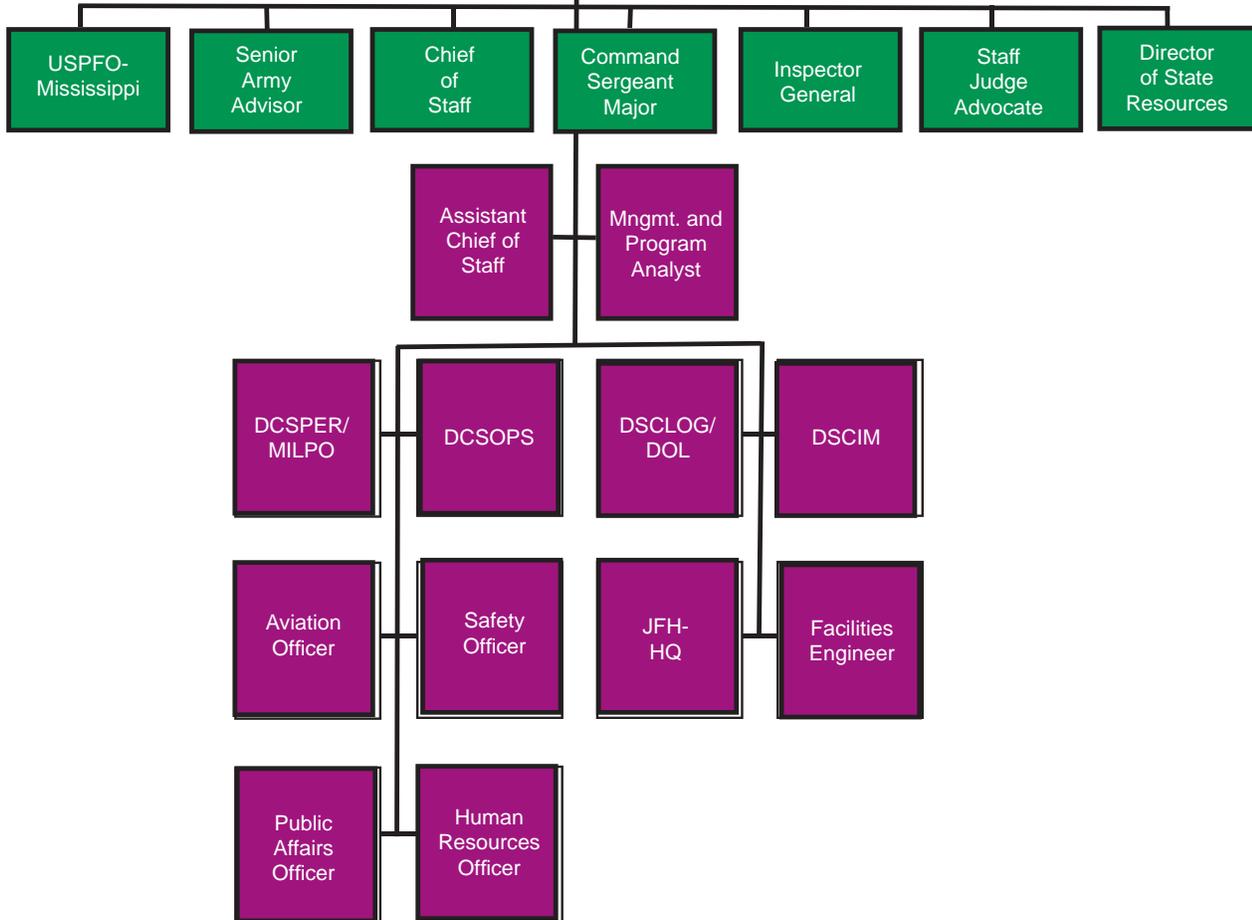
Commander  
155th Sep. Armored Brigade  
COL William L. Glasgow

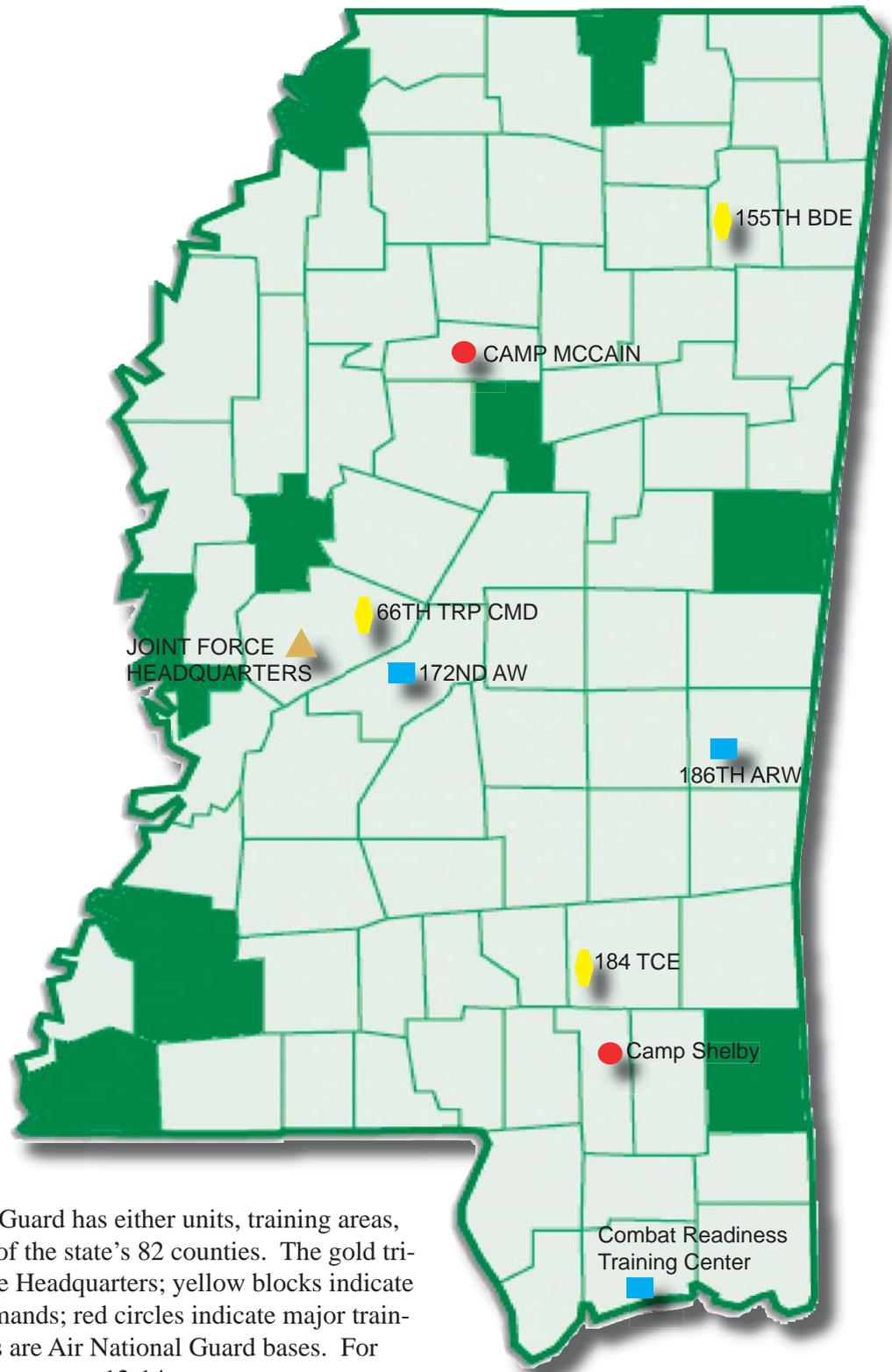


Commander  
66th Troop Command  
BG Benjamin Gaston



Commander  
184th Trans. Cmd Element  
BG Roger Shields





The Mississippi National Guard has either units, training areas, or facilities located in 71 of the state's 82 counties. The gold triangle indicates Joint Force Headquarters; yellow blocks indicate Major Subordinate Commands; red circles indicate major training sites, and blue squares are Air National Guard bases. For unit names and locations see pages 12-14 (Note counties in dark green have no Guard presence.).



# FEDERAL AND STATE MISSIONS

## State Mission

The Constitution of the United States defines the need for the National Guard. For more than 230 years, the volunteer citizen-soldiers have met the needs of our state and nation. The tragic events of the 21st century has again focused on the National National Guard as an integral component of the defense of our nation, both at home and abroad.

The National Guard has the unique mission of being a resource of both the president and the governor. When our communities are faced with natural or man-made disasters, the Guard is ready, trained and organized to provide immediate support. Our soldiers and airmen are the vanguard in the effort to protect life and property in the event of a disaster or disturbance in our state.

The Mississippi National Guard has been, in large part, called to serve in areas of operation around the globe during FY 06. A number of guard members are assigned duties with the Department of Homeland Security. During the period between 1 July 2005 and 30 June 2006, the Mississippi National Guard was activated for state duty for Hurricanes Katrina and Rita, but supplied over 4,000 Soldiers and Airmen for Operation Iraqi Freedom, Enduring Freedom and Noble Eagle. The final state active duty after action report for Hurricane Katrina starts on page 25.



**(Left)** Members of the 47th Civil Support Team assist local emergency operations agencies in clearing dangerous areas. **(Right)** Members of the Quick Reaction Force practice their homeland security mission at Camp Shelby. They are from the 113th Military Police Co., of Brandon.



## Federal Mission

The Mississippi National Guard's federal mission is to support and defend the Constitution of the United States. The Soldiers and Airmen of the Mississippi National Guard, are trained and equipped to augment both the U.S. Army and the U.S. Air Force in war time and in times of national and international crisis. Not since Desert Shield/Desert Storm has the Mississippi National Guard been tasked to such an extent. On each occasion, our citizen soldiers proved their commitment in protecting our nation.

After September 11th, at the request of the President of the United States, and with the approval of the Governor of the State of Mississippi, the National Guard provided personnel to enhance security at the state's seven airport terminals. Security by Guard personnel at airports terminated in May 2002. The 47th CST and Quick Response Team made up from units of the 112th Military Police Battalion, are currently involved in Homeland Security missions.

FY 06 proved to continue to exercise the function and responsibilities of the Mississippi National Guard as they prepared over 3,700 Army and Air National Guard members for mobilization and deployment in support of Operations Noble Eagle, Enduring Freedom, and Iraqi Freedom (now in its third phase). The chart on the next page provides information of the number of Mississippi National Guard units/individuals deployed/mobilized during the report period.



## Mississippi National Guard Deployments for FY 06



### Mississippi National Guard Units Mobilized during FY 2006

| MSNG UNIT DEPLOYED                       | # DEPLOYED              | OPERATION/MISSION  |
|--|-------------------------|--|
| 230th Finance Battalion                  | 22 Pax                  | Operation Iraqi Freedom  |
| 184th Transportation Control Element     | 32 Pax                  | Operation Iraqi Freedom  |
| 1st Battalion, 114th Field Artillery     | 152 Pax                 | Operation Enduring Freedom                                       |
| 2nd Battalion, 20th Special Forces Group | 155 Pax                 | Operation Enduring Freedom                                       |
| Troop E, 1st Battalion, 104th Cavalry    | 35 Pax                  | Operation Iraqi Freedom  |
| 1687th TC Company                        | 172 Pax                 | Operation Iraqi Freedom  |
| 186 Air Refueling Wing (ANG)             | 380 (All contingencies) | Pacific Tanker Task Force, OIF, OEF, Summit of the Americas, AEF |
| Combat Readiness Training Center (ANG)   | 4                       | Operation Iraqi Freedom  |
| 172nd Airlift Wing (ANG)                 | 407                     | Operation Iraqi Freedom (AMEDD)                                  |

**BACK FROM AFGHANISTAN--**Maj. Gen. Harold A. Cross, the adjutant general of Mississippi welcomes home members of the 2nd battalion, 20th Special Forces Group from Jackson, following their return from the country of Afghanistan. The entire unit served for over a year.





# MONEY & ECONOMIC RESOURCE IMPACT - FY 2005

In FY 2005, the Federal Government allocated over \$660 million to the Mississippi National Guard directly; \$254,259,765 million of this was pay, travel, per diem, and subsistence.<sup>1</sup> Output from the 1999 IMPLAN model for Mississippi (per senior economist Dr. Bob Neal, Mississippi Institutions of Higher Learning, University Research Center in Jackson, Miss.) indicates that the personal income multiplier for the Mississippi National Guard is 1.18 (one dollar of personal income earned by soldiers and airmen in the Guard generates an additional 0.18 dollars of personal income to the state). Thus, total personal income (this includes pay, travel, etc., and the indirect and induced effects) in Mississippi resulting from federal funding for the National Guard equals approximately \$350 million.

Approximately \$376 million in federal funds allocated to the Mississippi National Guard are assigned to the purchase of equipment and supplies, maintenance of facilities, and recruiting and retention, potentially generating approximately \$264 million in personal income. Construction completed in FY 2005 totaled \$132 million. From these expenditures, an estimated \$156 million in labor income was generated.

Of the estimated \$350 million of personal income generated by the Mississippi National Guard, approximately 55 percent will be spent on retail purchases. This represents an estimated \$119.2 million in retail sales in Mississippi. The average sales tax in Mississippi is 7.0 percent, thus, National Guard pay, travel, per diem, and subsistence generates approximately \$12.5 million in sales taxes in the state.

Summary: In FY 2006, the Mississippi Army and Air National Guard generated about \$350 million in personal income, \$119 million in retail sales from personal income, \$302.8 million in retail sales from purchases of equipment, supplies, and facilities, and \$12.5 million in sales taxes in Mississippi.

<sup>1</sup> State funding cannot be included in this analysis because taxpayer-funded activities are not new to the region, having come from the pockets of current residents. These expenditures cannot be counted as net new economic activity. (Projects financed by local taxes represent wealth transfer, not new economic activity.)



Through its community-based organization, federal funding for the National Guard activities provides an economic benefit to communities nationwide and the money received is turned over several times in every segment of the nation. During FY 06, the National Guard, especially the Army National Guard, experienced deployments from each state, the territories of Guam, Puerto Rico and the Virgin Islands, and the District of Columbia. This unique presence is financially supported through a mixture of federal and local funding. Federal funding occurs in the form of military pay and allowances, operating funds for civilian payrolls and purchase of goods and services, and through capital investments in military construction projects. During 2006, federal spending in Mississippi has climbed due to the devastation by Hurricane Katrina on August 29, 2005. Katrina funding continues to come into Mississippi as the state continues rebuilding.



Hundreds of thousands of MREs (Meals Ready to Eat) were distributed throughout Mississippi following Hurricane Katrina. Here, one member of the 185th Aviation Group passes along a box of MREs.

# MONEY & ECONOMIC RESOURCE IMPACT - FY 2005



## Appropriations and Economic Impact Factors

| Federal Appropriations FY 06      | Army                 | Air                  |
|-----------------------------------|----------------------|----------------------|
| Pay, Travel, and Per Diem         | 162,990,264          | 91,269,501           |
| Subsistence                       | 1,365,515            | 430,750              |
| Clothing                          | 1,545,821            | 433,669              |
| Facilities                        | 119,630,047          | 65,136,979           |
| Supplies & Equipment              | 150,537,040          | 34,467,643           |
| Recruiting and Retention          | 6,114,247            | 130,922              |
| Miscellaneous                     | 23,589,936           | 6,363,283            |
| <b>Total Appropriations FY 06</b> | <b>\$465,772,870</b> | <b>\$198,232,747</b> |

| Federal Economic Impact                | FY 2005              | FY 2006              |
|--|----------------------|----------------------|
| Total Federal Appropriations           | 597,974,647          | 664,005,617          |
| Total Secondary Jobs Created           | 4,076                | 4,083                |
| Estimated Annual Value of Jobs Created | 68,100,000           | 78,352,662           |
| <b>Total Impact</b>                    | <b>\$666,074,647</b> | <b>\$774,358,279</b> |

| State Appropriations FY 06        | Amount             |
|-----------------------------------|--------------------|
| Military Department Support Funds | \$3,792,201        |
| Facility Maintenance and Repair   | \$0                |
| Education Assistance              | \$900,000          |
| Armed Forces Museum               | \$209,216          |
| Youth Challenge Program           | \$2,064,516        |
| <b>Total Appropriations FY 06</b> | <b>\$7,065,933</b> |

| State Economic Impact FY 06            |               |
|--|---------------|
| Total State Appropriations             | \$7,065,933   |
| Total Secondary Jobs Created           | 175 jobs      |
| Estimated Annual Value of Jobs Created | \$4,000,120   |
| Total State Economic Impact            | \$11,504,400  |
| <b>Average Annual Pay in Miss.</b>     | <b>27,000</b> |

*In FY 2006, the Mississippi Army and Air National Guard generated about \$350 million in personal income, \$119 million in retail sales from personal income, \$302.8 million in retail sales from purchases of equipment, supplies, and facilities, and \$12.5 million in sales taxes in Mississippi.*



# EMPLOYMENT AND EXPENDITURES BY CITY/COUNTY

| CITY/TOWN       | MS COUNTY    | AGR/<br>TECH | GUARD<br>MEMBER | STATE<br>EMPL | STATE<br>FUNDS | FEDERAL<br>FUNDS | FACILITY<br>VALUES |
|-----------------|--------------|--------------|-----------------|---------------|----------------|------------------|--------------------|
| Aberdeen        | Monroe       | 2            | 111             |               | -0-            | 315,987          | 429,147            |
| Ackerman        | Choctaw      | 3            | 50              |               | -0-            | 371,075          | 785,148            |
| Amory           | Monroe       | 14           | 56              |               | -0-            | 672,448          | 1,224,558          |
| Batesville      | Panola       | 2            | 41              |               | 142,387.       | 306,876          | 2,900,000          |
| Bay Springs     | Jasper       | 3            | 69              |               | 7,460.         | 339,764          | 2,515,996          |
| Bay St. Louis   | Hancock      | 2            | 21              |               | 50,071         | 225,898          | 161,293            |
| Biloxi          | Harrison     | 3            | 132             |               | -0-            | 491,471          | 401,136            |
| Booneville      | Prentiss     | 2            | 51              |               | 10,090.        | 1,197,346        | 1,026,860          |
| Brandon         | Rankin       | 4            | 110             |               | 35,132.        | 3,985,345        | 289,948            |
| Brookhaven      | Lincoln      | 11           | 84              |               | 5,640.         | 683,376          | 4,291,266          |
| Bruce           | Calhoun      | 3            | 66              |               | 183,390.       | 296,806          | 270,498            |
| Calhoun City    | Calhoun      | 3            | 112             |               | 260            | 645,987          | 153,383            |
| Camp McCain     | Grenada      | 74           | 17              | 34            | -0-            | 11,998,769       | 34,303,889         |
| Camp Shelby     | Forrest      | 420          | 1110            | 418           | -0-            | 131,667,509      | 65,422,238         |
| Canton          | Madison      | 12           | 117             |               | -0-            | 571,498          | 1,348,784          |
| Carthage        | Leake        | 2            | 88              |               | -0-            | 389,998          | 410,806            |
| Charleston      | Tallahatchie | 1            | 65              |               | -0-            | 305,998          | 368,297            |
| Clarksdale      | Cohahoma     | 3            | 47              |               | 7,789          | 62,449           | 5,160,000          |
| Cleveland       | Bolivar      | 2            | 65              |               | 51,914         | 342,986          | 263,749            |
| Clinton         | Hinds        | 4            | 128             |               | 10,520         | 439,763          | 805,002            |
| Collins         | Covington    | 6            | 46              |               | 900            | 220,998          | 161,102            |
| Columbia        | Marion       | 2            | 24              |               | 1,480          | 278,483          | 206,287            |
| Columbus        | Lowndes      | 1            | 87              |               | 68,934         | 1,892,532        | 531,433            |
| Corinth         | Alcorn       | 3            | 63              |               | 3,940          | 1,293,824        | 750,203            |
| Crystal Springs | Copiah       | 3            | 96              |               | 5,200          | 719,879          | 2,663,202          |
| Decatur         | Newton       | 16           |                 |               | 16,855         | 725,998          | 247,786            |
| DeKalb          | Kemper       | 2            | 48              |               | 1,100          | 480,009          | 172,354            |
| Drew            | Sunflower    | 2            | 66              |               | 5,030          | 225,887          | 1,116,997          |
| Durant          | Holmes       | 0            | 2               |               | 900            | 59,887           | 128,379            |
| Elliott         | Grenada      | -            | -               |               | -0-            | 43,879           | -0-                |
| Eupora          | Webster      | 2            | 29              |               | 1,910          | 255,008          | 134,125            |
| Flowood (ANG)   | Rankin       | 375          | 1190            | 72            | -0-            | 198,232,747      | 127,000,000        |
| Flowood         | Rankin       | 92           |                 |               | -0-            | 44,963,829       | 127,000,000        |
| Forest          | Scott        | 3            | 104             |               | 6,110          | 575,275          | 2,786,259          |
| Fulton          | Itawamba     | 1            | 63              |               | 8,231          | 265,998          | 833,913            |
| Gloster         | Amite        | 1            | 43              |               | 1,700          | 410,887          | 632,666            |
| Greenville      | Washington   | 13           | 136             |               | 7,600          | 867,554          | 3,330,728          |
| Greenwood       | Leflore      | 8            | 67              |               | 500            | 610,768          | 1,408,521          |
| Grenada         | Grenada      | 11           | 336             |               | 29,675         | 1,214,965        | 232,742            |
| Gulfport (ANG)  | Harrison     | 86           | 285             | 75            | -0-            | 9,075,000        | 258,675,000        |
| Gulfport        | Harrison     | 141          | 470             |               | 44,982         | 67,998,751       | 67,384,802         |
| Hattiesburg     | Forrest      | 4            | 104             |               | 1,286,544      | 32,199,870       | 178,371,000        |
| Hernando        | Desoto       | 3            | 89              |               | 5,990          | 504,443          | 411,260            |
| Holly Springs   | Marshall     | 2            | 27              |               | 5,443          | 62,008           | -0-                |
| Houston         | Chicksaw     | 3            | 71              |               | -0-            | 402,998          | 64,775             |
| Indianola       | Sunflower    | 3            | 46              |               | 10,920         | 196,367          | 954,310            |
| Iuka            | Tishomingo   | 2            | 34              |               | -0-            | 285,028          | 834,334            |
| Jackson         | Hinds        | 464          | 1214            | 92            | 2,440,783      | 68,998,564       | 13,874,510         |
| Kosciusko       | Attala       | 2            | 54              |               | 732,062        | 173,886          | 3,100,000          |
| Laurel          | Jones        | 19           | 113             |               | 3,200          | 1,204,339        | 506,977            |



# EMPLOYMENT AND EXPENDITURES BY CITY/COUNTY

|                     |                 |              |              |            |                                |                      |            |
|---------------------|-----------------|--------------|--------------|------------|--------------------------------|----------------------|------------|
| Leland              | Washington      | -0-          |              |            | 6,030                          | 180,005              | 361,755    |
| Louisville          | Winston         | 8            | 55           |            | -0-                            | 800,006              | 1,820      |
| Lucedale            | George          | 1            | 101          |            | -0-                            | 213,654              | 405,445    |
| Lumberton           | Lamar           | 1            | 23           |            | 500                            | 169,876              | 184,485    |
| Magee               | Simpson         | 3            | 76           |            | 7,340                          | 476,330              | 397,212    |
| McComb              | Pike            | 13           | 135          |            | 6,020                          | 20,894,992           | 134,123    |
| Mendenhall          | Simpson         | 2            | 51           |            | -0-                            | 175,998              | 163,379    |
| Meridian (ANG)      | Lauderdale      | 323          | 597          | 65         | 321,223                        | 61,917,782           | 44,716,783 |
| Meridian            | Lauderdale      | 54           | 169          | 9          | 56,866                         | 18,943,854           | 44,903,495 |
| Monticello          | Lawrence        | 25           | 110          |            | -0-                            | 5,138,445            | 381,449    |
| Morton              | Scott           | 3            | 70           |            | 7,910                          | 493,008              | 3,207,079  |
| Natchez             | Adams           | 2            | 29           |            | 1,240                          | 387,056              | 138,681    |
| Nettleton           | Monroe          | 1            | 28           |            | 900                            | 365,876              | 813,875    |
| New Albany          | Union           | 2            | 94           |            | -0-                            | 302,998              | 125,179    |
| Newton              | Newton          | 11           | 203          |            | 12,610                         | 1,793,291            | 1,999,342  |
| Ocean Springs       | Jackson         | 4            |              |            | -0-                            | 225,987              | 360,292    |
| Okolona             | Chicksaw        | 2            | 58           |            | -0-                            | 250,998              | 157,967    |
| Oxford              | Lafayette       | 3            | 77           |            | 886,460                        | 390,984              | 10,000,000 |
| Pascagoula          | Jackson         | 3            | 70           |            | -0-                            | 569,009              | 114,515    |
| Philadelphia        | Neshoba         | 22           | 159          |            | 3,800                          | 1,774,999            | 1,155,548  |
| Picayune            | Pearl River     | 5            | 68           |            | 1,100                          | 322,908              | 1,035,869  |
| Pontotoc            | Pontotoc        | 3            | 75           |            | 1,810                          | 269,763              | 1,057,180  |
| Poplarville         | Pearl River     | 3            | 154          |            | 16,125                         | 253,862              | 181,887    |
| Prentiss            | Jefferson Davis | 3            | 29           |            | -0-                            | 212,998              | -0-        |
| Purvis              | Lamar           | 3            | 49           |            | 2,810                          | 132,765              | 145,725    |
| Quitman             | Clarke          | 2            | 37           |            | 2,970                          | 228,806              | 132,862    |
| Richton             | Perry           | 2            | 46           |            | -0-                            | 287,394              | 162,464    |
| Ripley              | Tippah          | 4            | 28           |            | -0-                            | 309,765              | 297,680    |
| Rolling Fork        | Sharkley        | 3            | 96           |            | -0-                            | 289,765              | 823,218    |
| Sardis              | Panola          | 1            | 53           |            | 630                            | 574,976              | 282,949    |
| Senatobia           | Tate            | 24           | 184          |            | 10,211                         | 2,248,593            | 6,132,369  |
| Southaven           | Desoto          | 4            | 220          |            | -0-                            | 299,876              | -0-        |
| Starkville          | Oktibbeha       | 14           | 144          |            | 12,221                         | 656,443              | 1,772,945  |
| Taylorsville        | Smith           | 1            | 70           |            | 5,260                          | 506,998              | 703,606    |
| Tupelo              | Lee             | 112          | 484          | 1          | -0-                            | 18,134,554           | 28,769,983 |
| Tylertown           | Walthall        | 3            | 80           |            | 5,030                          | 295,182              | 150,453    |
| Union               | Newton          | 1            |              |            | 900                            | 177,090              | 189,049    |
| Vicksburg           | Warren          | 11           | 105          |            | 12,800                         | 428,765              | 6,820,620  |
| Water Valley        | Yalobusha       | 2            | 752          |            | 1,200                          | 251,998              | 165,838    |
| Waynesboro          | Wayne           | 1            |              |            | 3,740                          | 495,887              | 156,929    |
| Webb                | Tallahatchie    | 0            | 21           |            | 49,836                         | 256,554              | 78,488     |
| West Point          | Clay            | 24           | 99           |            | 2,100                          | 1,722,435            | 1,880,086  |
| Wiggins             | Stone           | 1            | 55           |            | -0-                            | 75,990               | 4,690      |
| Winona              | Montgomery      | 2            | 53           |            | 5,520                          | 262,987              | 2,476,033  |
| Yazoo City          | Yazoo           | 2            | 65           |            | 7,200                          | 251,887              | 668,640    |
| <b>FY 06 TOTALS</b> |                 | <b>2,619</b> | <b>9,592</b> | <b>783</b> | <b>\$6,454,570<sup>1</sup></b> | <b>\$465,772,870</b> |            |
|                     |                 |              |              |            | <b>51,924<sup>2</sup></b>      |                      |            |
|                     |                 |              |              |            | <b>\$6,506,494</b>             |                      |            |

<sup>1</sup> State Funding includes armory funds, educational assistance, 100% state matched funds and Counter Terrorism program.

<sup>2</sup> State funding for educational assistance in other than cities listed.



# CONSTRUCTION AND FACILITY PROJECTS - FY 2005

## Army National Guard Projects Under Construction FY 06

|   |                   |            |
|---|-------------------|------------|
| MOUT .....  | Camp Shelby ..... | 5,300,000  |
| Sewer Collection System.....                      | Camp Shelby ..... | 4,500,000  |
| Numerous Facility Maintenance & Repairs .....     | Camp Shelby ..... | 13,667,700 |
| Readiness Center Repairs (Hurricane Katrina)..... | Gulfport .....    | 688,000    |
| New Field Maintenance Shop.....                   | Gulfport .....    | 9,248,000  |

## Army National Guard Projects Under Design FY 06

|   |                    |                      |
|---|--------------------|----------------------|
| Readiness Center Repairs (Katrina).....   | Ackerman.....      | 360,500.             |
| Readiness Center Repairs (Katrina).....   | Bay Springs .....  | 176,000              |
| New Readiness Center (Katrina).....       | Bay St. Louis..... | 12,286,000           |
| New Readiness Center (Katrina).....       | Biloxi .....       | 16,987,000           |
| Numerous Facility Damages (Katrina).....  | Camp Shelby .....  | 11,163,051           |
| 11 New Bridges .....                      | Camp Shelby .....  | 3,850,000            |
| Wetland Crossings .....                   | Camp Shelby .....  | 4,500,000            |
| Wetland Crossings CAA Phase 1 .....       | Camp Shelby .....  | 5,343,000            |
| New Readiness Center.....                 | Clarksdale.....    | 7,224,000            |
| Readiness Center Repairs (Katrina).....   | Collins .....      | 550,000              |
| New Readiness Center (Katrina).....       | Columbia.....      | 8,145,400            |
| New Field Maintenance Shop (Katrina)..... | Decatur .....      | 9,024,000            |
| Readiness Center Repairs (Katrina).....   | DeKalb .....       | 722,000              |
| AVCRAD Repairs (Katrina).....             | Gulfport .....     | 1,974,316            |
| Readiness Center Repairs (Katrina).....   | Laurel.....        | 350,000              |
| Readiness Center Repairs (Katrina).....   | Lucedale .....     | 2,036,900            |
| Readiness Center Repairs (Katrina).....   | Lumberton.....     | 1,214,000            |
| Readiness Center Repairs (Katrina).....   | Magee.....         | 160,000              |
| Readiness Center Repairs (Katrina).....   | Mendenhall .....   | 945,649              |
| Readiness Center Repairs (Katrina).....   | Meridian .....     | 909,000              |
| AASF Repairs (Katrina).....               | Meridian .....     | 2,000,000            |
| New Readiness Center.....                 | Pascagoula .....   |                      |
| Readiness Center Repairs (Katrina).....   | Picayune .....     | 2,930,000            |
| New Readiness Center (Katrina).....       | Poplarville .....  | 11,699,000           |
| Readiness Center Repairs (Katrina).....   | Prentiss.....      | 574,650              |
| Readiness Center Repairs (Katrina).....   | Purvis.....        | 1,461,620            |
| Readiness Center Addition (75/25).....    | Purvis.....        | 800,000              |
| Readiness Center Repairs (Katrina).....   | Quitman .....      | 475,000              |
| Roof Repairs (Katrina).....               | Tupelo .....       | 250,000              |
| New Aviation Support Facility .....       | Tupelo .....       | 29,888,000           |
| Readiness Center Repairs (Katrina).....   | Tylertown .....    | 924,500              |
| New Readiness Center (Katrina).....       | Wiggins .....      | 12,786,000           |
|   |                    | <b>\$151,709,586</b> |

## Army National Guard Projects Completed FY06

|  |                   |                     |
|--|-------------------|---------------------|
| Greensboro & Bidly Road Repairs .....                  | Camp McCain ..... | 2,800,000           |
| Multipurpose Range Complex-Heavy (MPRC-H).....         | Camp McCain ..... | 36,001,744          |
| Energy & Water Conservation Upgrades .....             | Camp McCain ..... | 2,843,000           |
| Electrical Distribution Upgrades .....                 | Camp McCain ..... | 4,300,000           |
| Regional Military Education Center Phase II & III..... | Camp McCain ..... | 16,890,000          |
| BOQ Upgrades.....                                      | Camp McCain ..... | 1,500,000           |
| Weapons Cleaning Facilities .....                      | Camp McCain ..... | 1,089,000           |
| New Readiness Center.....                              | Kosciusko .....   | 3,360,205           |
| New Readiness Center.....                              | Oxford .....      | 5,096,129           |
|  |                   | <b>\$73,880,078</b> |



**Air National Guard Projects Completed FY 2006**

|   |                           |                  |
|---|---------------------------|------------------|
| Addition, Base Opns Facility.....                   | CRTC, Gulfport            |                  |
| Install Floor Coat, Troop Quarters .....            | CRTC, Gulfport            |                  |
| Repair Perimeter Fence .....                        | CRTC, Gulfport            |                  |
| Repair Roll-Up Doors .....                          | CRTC, Gulfport .....      | 1,090,000        |
| ADL Base Communications Facility .....              | 186th ARF, Meridian ..... | 1,349,387        |
| Misc. Facility Maintenance and Repair Projects..... | 172nd AW, Flowood .....   | 367,000          |
| <b>Total .....</b>                                  |                           | <b>2,806,387</b> |

**Air National Guard Projects Under Design (D) or Under Construction (C) FY 2006**

|  |                         |                   |
|--|-------------------------|-------------------|
| Replace Medical Training Facility (D).....               | 186 ARF, Meridian ..... | 522,952           |
| ADL Base Communications Facility (C) .....               | 186 ARF, Meridian ..... | 1,349,387         |
| Replace Civil Engineer Complex (C).....                  | CRTC, Gulfport          |                   |
| Replace Squad/Wing Operations Facilities (C) .....       | CRTC, Gulfport          |                   |
| Replace Airfield Damage Training Site (C).....           | CRTC, Gulfport          |                   |
| Replace Troop Training Quarters (C) .....                | CRTC, Gulfport          |                   |
| Upgrade Electrical Distribution System (C) .....         | CRTC, Gulfport          |                   |
| Hurricane Katrina Repairs (C) .....                      | CRTC, Gulfport .....    | 34,447,945        |
| Relocate Ammo Storage Facility (D) .....                 | CRTC, Gulfport          |                   |
| Upgrade Storm Water Project (D) .....                    | CRTC, Gulfport          |                   |
| Repair Troop Training Quarters (D).....                  | CRTC, Gulfport          |                   |
| Repair Small Arms Range .....                            | CRTC, Gulfport .....    | 10,413,000        |
| <br>   |                         |                   |
| C-17 Assault Runway (C) .....                            | 172nd AW, Flowood ..... | 7,959,849         |
| C-17 Assault Runway Phase II (C).....                    | 172nd AW, Flowood ..... | 2,400,000         |
| Munitions Storage Facility (C) .....                     | 172nd AW, Flowood ..... | 100,000           |
| Appendix 21, Facilities Maintenance Agreement FY 06..... | 172nd AW, Flowood ..... | 2,174,000         |
| Appendix 24, Fire Protection Agreement FY 06 .....       | 172nd AW, Flowood ..... | 1,703,000         |
| <b>Total .....</b>                                       |                         | <b>61,070,133</b> |

**TOTAL ANG CONSTRUCTION .....63,876,520**



Members of the 172nd Airlift Wing's medical evacuation squadron continue their mission to provide medical evacuation of casualties from Iraq to Germany. Here the unit unloads patients at a location in Germany. The crew consists of both a flight crew and medical team of doctors and nurses. One patient was the internationally famous journalist, Jill Carol. Members of the 183rd Aeromedical Evacuation Squadron picked the young reporter up in Iraq and took her to Germany for a final leg back to the United States.



# MISSISSIPPI NATIONAL GUARD FORCE STRUCTURE



## JOINT FORCE HEADQUARTERS

JFH MSNG, Jackson  
 102d Public Affairs Det (-), Jackson  
 41st Army Band, Jackson  
 MSARNG RAID Team, Jackson  
 Rec & Ret Detachment, Jackson  
 47th Civil Spt Det (WMD), Jackson  
 Medical Detachment, Jackson  
 Det 6, STARC (Det 1, Med TDA), Camp Shelby  
 Det 7, STARC (Med TDA), Grenada  
 Det 16, OSA Cmd, Jackson  
 Medical Company Training Site, Camp Shelby

**1108th AVCRAD**, Gulfport  
 Company I (-), 185th AV, Gulfport

**ARNG Tng Site Cp McCain**, Grenada

**ARNG Tng Site, Camp Shelby**, Hattiesburg

**HQ, 154TH Regiment (RTI)**, Camp Shelby  
 1st Infantry Tng Bn, Camp Shelby  
 3d NCO Academy Bn, Camp Shelby  
 4th General Studies Bn, Camp Shelby  
 Leader Tng Co, Camp Shelby  
 OCS Tng Co, Camp Shelby  
 Combat Arms Tng Co, Camp Shelby  
 2d Ord Tng Bn, Camp Shelby



**HQ, 184th Trans Cmd Element**, Laurel  
 HC, 184th Trans, Laurel  
 114th Army Liaison Team (ARFOR), Greenville  
 HQ, 114th Area Spt Gp, Hattiesburg  
 HC, 114th Area Spt Gp, Hattiesburg  
 31st Spt Det, (ROC (ASG)), Jackson

HQ, 298th Corps Spt Bn, Philadelphia  
 HD, 298th Corps Spt Bn, Philadelphia  
 367th Maint Co (-), Philadelphia  
 Det 1, 367th Maint Co, Dekalb  
 3656th Maint Co (-), Camp Shelby  
 Det 1, 3656th Maint Co, Waynesboro  
 Det 2, 3656th Maint Co, Gloster  
 1387th QM Water Supply Co, Leland  
 Det 1 1387th QM Co, Greenville  
 1687th Truck Co, Southaven

HQ, 112th MP Bn, Canton  
 HD, 112th MP Bn, Canton  
 113 MP Co, Brandon  
 114 MP Co (-), Clinton  
 Det 1, 114 MP Co, Vicksburg  
 Det 2, 114 MP Co, Canton



**66th Troop Cmd, Jackson**  
 Spec Ops Det South, Jackson

HQ, 210 Finance Bn, Jackson  
 220 Finance Det, Jackson  
 230 Finance Det, Jackson

HQ, 631ST Field Artillery Bde, Grenada  
 HB, 631ST FA Bde, Grenada

HQ, 1-114 FA, Greenwood  
 HB, 1-114 FA, Greenwood  
 Btry A, 1-114 FA, Drew  
 Btry B, 1-114 FA, Winona  
 Btry C (-), 1-114 FA, Yazoo City  
 Det 1, Btry C, 1-114 FA, Rolling Fork  
 Svc Btry, 1-114 FA, Water Valley

HQ, 1-204 ADA (Avenger), Newton  
 HB, 1-204 ADA (Avenger), Newton  
 Det 1 HHB, 1-204 ADA, Decatur  
 Btry A, 1-204 ADA, Bay Springs  
 Btry B, 1-204 ADA, Forest  
 Btry C, 1-204 ADA, Morton

HQ, 168th Engineer Group, Vicksburg  
 HC, 168th Engineer Group, Vicksburg

HQ (-) 223d Engineer Bn, West Point  
 HSC (-), 223d Engr Bn, West Point  
 Det 1 HSC, 223d Engr Bn, West Point  
 Co A (-), 223d Engr Bn, Bruce  
 Det 1 Co A, 223d Engr Bn, Webb  
 Co B, 223d Engr Bn, Calhoun City  
 Co C (-), 223d Engr Bn, Charleston  
 Det 1 Co C, 223d Engr Bn, Webb

HQ, 890th Engr Bn, Gulfport  
 HSC(-), 890th Engr Bn, Gulfport  
 Det 1 HSC, 890th Engr Bn, Purvis  
 Co A (-), 890th Engr Bn, Picayune  
 Det 1 Co A, 890th Engr Bn, Lumberton  
 Co B (-), 890th Engr Bn, Pascagoula  
 Det 1 Co B, 890th Engr Bn, Richton  
 Co C (-), 890th Engr Bn, Columbia  
 Det 1 Co C, 890th Engr Bn, Wiggins

Det 1 Co K, 185 AV, Camp Shelby  
 CO G(-), 185 AV, Meridian  
 HQ, 1-185 AV, Tupelo  
 HHC (-), 1-185 AV, Tupelo  
 Det 1 HHC, 1-185 AV, Jackson  
 Co A, 1-185 AV, Jackson  
 Co B, 1-185 AV, Jackson  
 Co D 1-185 AV, Jackson  
 DET 1, HSC, 628TH DASB, Tupelo  
 DET 1, CO A, 628TH DAS, Tupelo  
 DET 1, CO B, 628TH DASB, Tupelo  
 DET 1, HHT 1/104TH CAV, Tupelo  
 TRP D, 1/104TH CAV, Tupelo

# MISSISSIPPI NATIONAL GUARD FORCE STRUCTURE



TRP E, 1/104TH CAV, Tupelo  
TRP F, 1/104TH CAV, Tupelo

HQ Det (-) 2-20 SFG, Jackson  
Det 1 HQ, 2-20 SFG, Grenada  
Co C 2-20 SFG, Grenada  
Spt Co (-Det 1) 2-20 SFG, Jackson



**HQ, 155th SAB (HVY, Tupelo)**  
HC, 155th SAB (HVY), Tupelo  
DET 1 HHC, 155TH SAB (H), New Albany  
255th Mil Intel Co (155 SAB), Jackson  
1st Cav Div Det(Rear CP OP Cell), Tupelo

Troop A (-) 98th Cav, Hernando  
Det 1 Troop A, 98th Cav, Holly Springs

HQ, 106th Spt Bn (Fwd), Monticello  
HC, 106th Spt Bn (Fwd), Monticello  
Co A, 106th Spt Bn, Magee  
Det 1 Co A, 106th Spt Bn, Taylorsville  
Det 2 Co A, 106th Spt Bn, Grenada  
Co B, 106th Spt Bn, Camp Shelby  
Det 1 Co B, 106th Spt Bn, Taylorsville  
Det 2 Co B, 106th Spt Bn, Grenada  
Co C, 106th Spt Bn, Crystal Springs

HQ (-), 150th Cbt Engr Bn, Meridian  
HC, 150th Cbt Engr Bn, Meridian  
Co A, 150th Cbt Engr Bn, Carthage  
Det 1, Co A, 150 Cbt Engr Bn, Union  
Co B (-), 150th Cbt Engr Bn, Lucedale  
Det 1 Co B, 150th Engr Bn, Quitman  
Co C (-) 150th Cbt Engr Bn, Houston  
Det 1 Co C, 150th Engr Bn, Okolona

HQ (-), 2-114 FA, Starkville

HQB, 2-114 FA, Starkville  
Btry A, 2-114 FA, Columbus  
Btry B (-), 2-114 FA, Ackerman  
Det 1 Btry B, 2-114 FA, Eupora  
Btry C (-) 2-114 FA, Kosciusko  
Det 1 Btry C, 2-114 FA, Durant  
Det 2 Btry C, 2-114 FA, Corinth  
Svc Btry,(-) 2-114, Greenville  
Det 1, Svc Btry 2-114, Louisville

HQ, 1-155 IN, McComb  
HC (-), 1-155 IN, McComb  
Det 1 HHC, 1-155 IN, Natchez  
Det 2 HHC, 1-155 IN, Brookhaven  
Co A (-) 1-155 IN, Tylertown  
Det 1 Co A, 1-155 In, Mendenhall  
Co B (-) 1-155 IN, Poplarville  
Det 1, Co B, 1-155 IN, Bay St. Louis  
Co C (-) 1-155 IN, Biloxi  
Det 1, Co C, 1-155 IN, Ocean Springs

HQ, 1-198 Armor, Amory  
HC (-), 1-198 Armor, Amory  
Det 1 HHC, 1-198 Armor, Fulton  
Det 2 HHC, 1-198 Armor, Ripley  
Det 3 HHC, 1-198 Armor, Nettleton  
Co A, 1-198 Armor, Pontotoc  
Co B, 1-198 Armor, Booneville  
Co C, 1-198 Armor, luka

HQ, 2-198 Armor, Senatobia  
HHC (-), 2-198 Armor, Senatobia  
Det 1 HHC, 2-198 Armor, Batesville  
Det 2 HHC, 2-198 Armor, Cleveland  
Co A, 2-198 Armor, Oxford  
Co B, 2-198 Armor, Indianola  
Co C, 2-198 Armor, Sardis



Hungry Iraqi children wait patiently as a Mississippi National Guard Soldier from the 155th Brigade Combat Team opens a can of food for them. Soldiers and Airmen of the Mississippi National Guard have served on various rotations during Operation Iraqi Freedom. The troops are motivated and dedicated in helping their fellow man be it on the Mississippi Gulf Coast or a small village in Iraq.



# MISSISSIPPI NATIONAL GUARD FORCE STRUCTURE



## Headquarters, Air National Guard, Jackson



## 172nd Airlift Wing, Jackson

Headquarters, 172nd Airlift Wing  
 172nd Financial Management Services  
 172nd Operations Group  
 172nd Operations Support Flight  
 183rd Airlift Squadron  
 183rd Aeromedical Evac. Squadron  
 172nd Aerial Port Flight  
 172nd Airlift Control Squadron  
 172nd Logistics Group  
 172nd Aircraft Generation Squadron  
 172nd Logistics Squadron  
 172nd Maintenance Squadron  
 172nd Support Group  
 172nd Civil Engineering Squadron  
 172nd Communications Flight  
 172nd Mission Support Flight  
 172nd Security Forces Squadron  
 172nd Services Squadron  
 172nd Medical Squadron



## Combat Readiness Training Center, Gulfport

255th Air Control Squadron  
 209th Civil Engineer Squadron



## 186th Air Refueling Wing, Meridian

Headquarters, 186th Air Refueling Wing  
 186th Operations Group  
 186th Air Refueling Squadron  
 186th Operations Support Flight  
 186th Maintenance Operations Squad.  
 186th Maintenance Group  
 186th Medical Squadron  
 186th Aircraft Maintenance Squadron  
 186th Logistics Readiness Squadron  
 186th Maintenance Squadron  
 186th Mission Support Flight  
 186th Civil Engineer Squadron  
 186th Communications Squadron  
 186th Mission Support Group  
 186th Security Forces Squadron  
 186th Services Flight  
 248th Air Traffic Control Squadron  
 238th Air Support Operations Squadron



**MILLIONTH FLYING HOUR--**  
 Aircrew members celebrate the C-17 Globemaster's one million hour on board a C-17 from the 172nd Airlift Wing, Jackson, Miss. Shown are maj. David Ball, Master Sgt. Allen Randall, Senior Airman SARA Zehringer, Col. William Hill, 72nd AW commander, Lt. Col. Jim Conway, Capt. Andy Netterwood, Master Sgt. Robert Bratton and Tech. Sgt Paul Walter. On board the aircraft were several news media who documented this military milestone.

# JOINT FORCE HEADQUARTERS, JACKSON



## OFFICE OF THE ADJUTANT GENERAL

### JOINT FORCE HEADQUARTERS

The Joint Force Headquarters (JFH-MS) is the senior Army and Air National Guard Headquarters in Mississippi and is commanded by the state adjutant general. Along with his directorates and special staff, they plan and execute the training of all Army major subordinate commands, Air wings and training facilities. The JFH-MS evaluates units' readiness for federal mobilization in the event of war or national/state emergency.

### MILITARY PERSONNEL

The Directorate of Military Personnel administers all Army National Guard military personnel programs. Sections within this directorate are responsible for administration, officer personnel management, incentive management, health services management, education services, family readiness management, records management, military honors program, and automated personnel data management.

This directorate managed the mobilization and assisted in the deployment of over 4,000 Mississippi Army National Guard soldiers during the FY 06. As a result of this high number of deployed soldiers, the State lost 14 soldiers Killed In Action and had 34 soldiers Wounded In Action caused by hostile fire. In addition to caring for these mobilized soldiers, the Military Honors Program, which is responsible for military funerals and other honors, conducted over 951 funerals during the year for veterans of all branches of service from World War II, Korea, Vietnam, and other periods of military service.

The Family Readiness Management program conducted a Family Program Workshop with over 300 attendees and a youth symposium

with 29 attendees. In addition, this program conducted a Youth Summer Training Camp for children of Mississippi National Guardsmen, providing a camping experience for 100 campers and involving 69 adult volunteers. To support the largest mobilization of the Mississippi National Guard since World War II, the Family Readiness Program operated 12 Family Assistance Centers on a full time basis with 18 employees.

As part of the Army modernization strategy, the Mississippi Army National Guard began its conversion to a paperless records keeping system called interactive Personnel Electronic Records Management System (iPERMS). This process began with the conversion of 8500 paper personnel records over a period of about six months. This program is designed to make records management easier to access, less storage space intensive, and more responsive to searches for personnel records.

The Education Services Office disbursed over \$998,000 in Federal tuition assistance to Army guardsmen and had a budget of \$960,000 for State Educational Assistance Program (SEAP) money to support the college education of Mississippi Army and Air Guardsmen. This monetary assistance was paid to 636 Army Guard and 335 Air Guard personnel.

### RECRUITING/RETENTION

The Mississippi National Guard has completed a productive recruiting and retention year.

The RRF has implemented several new sales and marketing techniques that have assisted in our achievements. The Warrior Weekend continues to be successful as is visiting students at schools and community colleges.

Recruiters continue to nurture a

professional relationship with media, particularly broadcast television, radio and cable. This has resulted in a significant increase in airtime provided to the Army Guard statewide.

### ARMY AVIATION

Transformation is "in the air" for the Aviation Community in the Mississippi Army National Guard. FY06 has seen the 1/185th Aviation Battalion transform from a General Support Aviation Battalion into an Air Assault Battalion. G Company, 185th Aviation was re-designated as B Company, 1/111th Aviation with six CH-47D aircraft assigned. The 185th Aviation Group became the 185th Theater Aviation Brigade on 1 September. In the attack community, Mississippi's eight AH-64 Apaches will now belong to the 151st Aviation as C Company, which is currently deployed to Iraq. Mississippi will soon acquire 10 OH-58Ds that will organize under C troop 1/230th Air Cavalry Squadron. The Mississippi Reconnaissance and Air Interdiction (RAID) has transformed to C Company 1/114th Security and Services Battalion. Mississippi's Air Traffic Services unit, K Company 185th Aviation has now consolidated its assets in Southaven, Miss., and has been redesignated as an Airfield Operations Detachment. Mississippi also acquired two UH-1 aircraft, and mobilized nine crewmembers and medics. The new unit will handle MEDEVAC emergencies and forest fires at Camp Shelby.

Deployments continue in Mississippi aviation as the eight AH-64s left for a train-up period at Ft. Hood with a follow-on assignment to Iraq. Select members of the 1/185 Avn Bn here deployed for a tour in Kosovo. Mississippi will also be deploying members of Company I, 185th Avn (C-23 Serpa unit) for a tour in Iraq.

Training and equipping Mis-



# JOINT FORCE HEADQUARTERS, JACKSON

Mississippi's aviation units has evolved to further increase the readiness of aviation during times of emergency. The 1/18th Avn Bn has been working closely with military police units in conducting real-world exercises involving a Quick Reaction Force to deal with immediate emergency threats within the state. The lessons that were learned from Hurricane Katrina were evident in the Annual Training of aviation this year at Camp McCain. The units war-gamed possible hurricane scenarios and courses of action. New equipment such as hoists, water buckets, communications, and tracking systems are being fielded that will further improve aviation's capability should another crisis occur.

## FACILITIES MANAGEMENT

The Directorate of Facilities Management and Engineering is responsible for construction, maintenance and repair of all Mississippi Army National Guard facilities. Responsibility includes 95 readiness centers, 33 logistical/maintenance facilities, three aviation support facilities and one AVCRAD (aviation classification and repair depot), to include the Camp Shelby and Camp McCain Training Sites. Over 5.5 million square feet and 2700 buildings are included statewide.

This office acts as the governor's representative for all contracted Army National Guard construction, maintenance, and repair activities. Current criteria is allowing the National Guard Readiness Centers and Field Maintenance Shops (FMS) to be designed to blend with and enhance the appearance of communities where they are located.

Creating and sustaining modern and well-maintained facilities is a key component for having well-trained soldiers that can respond to the call to duty in a state or national disaster. Army National Guard construction projects continued its focus on readiness during FY2006. The world will remain a restless place and the National Guard will face many challenges to include the threat of terrorism. The

Army is a professional organization and the goal of the Army National Guard Installation directorate is to construct and maintain "Professional Facilities."

Real Property operations and maintenance (federal) funding used in FY06 was \$20,352,420. These funds are used in many different ways to support minor construction projects (less than \$1.5 mil.), maintenance and repair projects, salaries for direct support employees, contracts for services to maintain facilities, and other expenses required in direct support of facilities.

State funds utilized in 2006 to support construction and facilities maintenance totaled \$700,000. These funds are used in conjunction with federal funds to support 75/25 and 50/50 construction, maintenance and repair projects, salaries, utilities and supplies.

Federal funds to support the Environmental Budget for 2006 totaled \$4,482,400.

These funds are used to support the development, implementation, and management of the Mississippi Army National Guard environmental program insuring compliance with all state, federal, and local regulations to include development of plans, specifications, policy, regulatory guidance and contracts. This division also monitors compliance of environmental requirements for all aspects of the Guard's environmental program.

## HUMAN RESOURCES

The Human Resources Office (HRO) administers and manages the full-time support program for the Adjutant General and advises on full-time personnel matters, plans and policies. HRO assists Army and Air National Guard commanders and managers in attaining mission readiness by providing Human Resources advice, guidance, support and services. The function of the HRO is Military (Active Guard/Reserve or AGR) management, technician management, Equal Em-

ployment Opportunity and Equal Opportunity, Defense Civilian Personnel Data System and Resource Management. This office employs a number of military technicians and staff.

## STATE RESOURCES

The Directorate of State Resources mission is to provide for administrative and support services to the Military Department as an agency of the State of Mississippi and the mission of the Army, Air, and State Guard. Both State and Federal funding and resources are combined to achieve the goals and missions for the Military Department. The directorate has primary responsibility for management, control and administration of all state resources. The major functional areas are human resources, fiscal operations, payroll and time and attendance records, state purchasing and contracting, budget, administration of state employee travel and state property accounting.

The Military Department State General Funds are formally requested through the State Budgeting process annually. The requested amount of State Funds for the Military Department each fiscal year are managed with due care throughout each fiscal year to maximize costs.

In FY 2006, the National Guard Bureau continued authorizations to reimburse fifty (50%) percent of the 92 Readiness Centers' fiscal year operating costs, which are distributed to each Readiness Center based upon fiscal needs. This is key to our capability to operate and maintain our Readiness Centers each fiscal year.

During FY 2006 over \$68,000,000 was executed using the State business systems in support of federal missions. Significant to this is the continued mobilization operations located at Camp Shelby in support of Operation Enduring Freedom and Iraqi Freedom. In addition, federal aid in excess of \$29,000,000 was provided to the Military Department to repair hurricane Katrina damages to state infrastructure of the Military Department around the state.

The grant resources for DHHS to support the Medical Battalion of

# JOINT FORCE HEADQUARTERS, JACKSON



the State Guard, the DOJ Counterterrorism training to Law Enforcement, and the About Face Program has ended.

## INFORMATION MANAGEMENT

The Directorate of Information Management (DOIM) provides "state-of-the-art" information technology (IT) services to the men and women of the Mississippi National Guard (MSNG). The DOIM provides administrative services, voice, video and data networking, wireless communications including cellular and wireless 2-way handheld devices, database management, automation support and network security to the men and women of the Mississippi National Guard in support of operations both in peacetime and war.

The Hurricane Katrina relief efforts enabled us to identify some emergency communications shortfalls. We also learned we can't always rely on the public infrastructure and services to be there. We have since procured, from NGB and other sources, a variety of additional communications capabilities. We can now provide limited data and voice connectivity via satellite. The Mississippi National Guard units that are responsible for emergency operations now have access to satellite phones, push-to-talk phones and radios that were not available prior to Katrina. The commanders on the ground are equipped with redundant communications capabilities. The possibility of not being able to communicate at any given time is now extremely unlikely.

Some improvements to the network that were completed in FY06, include a migration from Microsoft Exchange version 5.5 to Exchange 2003 and the purchase of a sophisticated network monitoring system which is still in the implementation phase. Many of the older switches and routers have also been replaced. That is an ongoing project. For obvious reasons, network security efforts are becoming more prevalent. In accordance

with HLSD-12 (presidential homeland security directive), all government agencies either have or soon will be implementing hardware based communications systems security. What this means to the National Guard is that all computer users will be required to use their CAC (Common Access Card) or ID card to logon to the network. Though this has caused other significant challenges, costs involved have been minimal. The result will be a much more secure network which in turn will mean much more secure data. The DSL (Digital Subscriber Line) project which began last year is fast approaching completion. By replacing costlier data circuits with DSL, we have reduced costs and have used some of those savings for previously mentioned network improvements. That is just one way we have and continue to improve our service to the soldiers and airmen of the Mississippi National Guard.

## INSPECTOR GENERAL

The Inspector General serves as a personal staff officer to the Adjutant General and is charged with inquiring into and periodically reporting on the discipline, efficiency, economy, morale, training and readiness throughout the command. These duties encompass the Army and Air National Guard throughout the state. The IG is sometimes described as functioning as an extension of the eyes, ears, and conscience of the commander. The Inspector General and his staff perform this mission through three primary functions; Assistance, Inquiries/Investigations and Inspections. The scope of IG activities and support consist of the Commander, soldiers and airmen, family members, DA Civilians, employees, retirees, and others needing assistance with an Army or Air Force matter within the purview of the IG System. This year the IG office has been active in support of operational deployments and mobilization, conducting special inspections, inquiring into areas of special interest to the command, and daily support to the commander and the thousands of soldiers, airmen, and families of the

command. The IG section has been pleased that we have been able to assist members of the command during this stressful period of mobilization for war and the restructure of many units. It is our pledge to continue our commitment to standards, values and fairness to the soldiers and airmen, while protecting the best interest of the Army and Air Force and the rights of members.

## JUDGE ADVOCATE

The Judge Advocates provide a number of services for the Mississippi National Guard. In addition to being combat trained soldiers or airmen, the Judge Advocates (who must also be licensed attorneys) serve as legal advisors to the commanders and staff members of the National Guard units. Some Judge Advocate serve their command in specialty jobs such as military prosecutors, trial defense attorneys, administrative law attorneys, contract attorneys or operational law advisors. All Judge Advocates provide legal assistance (such as preparing wills and powers of attorneys) to soldiers of the Guard.

The year of 2006 was again a busy year for the Judge Advocates. As the State's military facilities are repaired from Katrina, and Camp Shelby remains an active Mobilization Center, Judge Advocates remain busy reviewing hundreds of Contracts and advising on other Administrative Law matters.

This year also brought the safe return of six Judge Advocates and military paralegals that served in Iraq with the 155th Brigade Combat Team. Two Judge Advocates and four military paralegals remain on Active Duty at Camp Shelby, Mississippi, assisting with the mobilization of units readying for deployments.

Judge Advocates again assisted in 7 MODRE's and 10 SRP's by providing legal briefings covering USERRA, SCRA, Estate Law matters, Law of War, and Ethics to service members, advising on legal assistance problems, and preparing Wills and Powers of Attorney documents.

In April, the Judge Advocates conducted the State's annual Judge Advocate General Legal Education course in Jackson. Speakers in-

# JOINT FORCE HEADQUARTERS, JACKSON

Summary of items seized by law enforcement agencies while assisted by Mississippi National Guard personnel in FY06:

|                              |                       |
|------------------------------|-----------------------|
| <b>Assets/Seizures</b> ..... | <b>Value</b>          |
| <b>Marijuana</b> .....       | <b>\$2.5 million</b>  |
| <b>Cocaine</b> .....         | <b>\$81.0 million</b> |
| <b>Methamphetamine</b> ..... | <b>\$.75 million</b>  |
| <b>Currency</b> .....        | <b>\$1.4 million</b>  |
| <b>Arrests</b> .....         | <b>1,895</b>          |



cluded LTC Joe Dice from the Center for Law and Military Operations and panel discussions covering Lessons Learned from Katrina and Operation Iraqi Freedom III activations.

In May, a number of Judge Advocates participated in the Hurricane Exercise on the Coast. The Judge Advocates also assisted in updating the Rules for Use of Force for the Mississippi National Guard.

Over 1,000 legal assistance matters were completed during this past year. Nearly 150 military justice matters were handled by Judge Advocates. Fifty-six claims were also processed through the JAG office.

The Judge Advocates are honored and privileged to continue serving the women and men of the Mississippi National Guard.

From the coast to Camp Shelby and the surrounding area JAGS worked with the 38 ID, and served at Joint Force Headquarters assisting with the response to this terrible natural disaster of unprecedented scale. Judge Advocates prepared interstate agreements governing the employ-

ment of tens of thousands of incoming out-of-state Guard forces, dealt with complex issues of emergency management law and operations, addressed civilian/military interaction issues including Rules of Engagement, use of civilian property and claims issues, coordinated with NGB, MEMA, FEMA and the Governor's Office and without exception performed admirably under very difficult circumstances.

In addition to mobilization-related duties and service in support of Task Force Katrina, MSNG Judge Advocates have continued to handle the day-to-day legal workload at armories and air bases around the state. The Mississippi National Guard JAG Corps is honored that it has been able to help soldiers and airmen arrange their legal affairs prior to deployment, giving our troops one fewer worry while in harm's way in the service of this State and Nation. We are also honored that we made a difference in this State's response to Hurricane Katrina and its aftermath.

## OPERATIONS AND TRAINING

### Counterdrug Program

Dedicated, Diligent and Community-Connected The Mississippi National Guard Counterdrug program is Federally funded and consists of two parts: The Regional Counterdrug Training Academy (RCTA), located at Naval Air Station, Meridian; and the Counterdrug Task Force (CDTF), headquartered in Flowood, all under the direction of the Counterdrug Coordinator.

The RCTA has 34 Army and Air National Guard personnel and three civilian state employees, and contracts with law enforcement experts to train state and local drug law enforcement officers from Mississippi, Alabama, Louisiana, Tennessee, and Georgia.

The CDTF has a staff of 37 Army and Air National Guard personnel assigned in the areas of Drug Enforcement Support, Drug Demand Reduction, and Army Substance



## Abuse Prevention. Drug Enforcement Support:

The personnel who work in drug enforcement support augment local, state, and federal law enforcement agencies with their unique military skills and training.

That uniqueness includes aviators, criminal intelligence analysts, and special operations personnel. Although the Counterdrug Program supported all law enforcement agency programs from the previous year, requests from these agencies for even more guard assistance far surpass our ability to provide additional soldiers and airmen. As in previous years, interdiction personnel serve the following agencies:

*Mississippi Bureau of Narcotics  
Mississippi Highway Patrol  
Jackson Police Department  
Gulf Coast High Intensity Drug  
Trafficking Area  
Sheriffs  
Local Police Departments  
State-wide Narcotics Task Forces  
U.S. Drug Enforcement Admin.  
U.S. Federal Bureau of Investigation  
U.S. Internal Revenue Service  
U.S. Marshal Service  
U.S. Customs Service*

## Domestic Cannabis Eradication and Suppression Program

Mississippi Guardsmen continue to provide service and support to Mississippi's Domestic Cannabis Eradication and Suppression Program that strives to reduce the production, distribution and use of marijuana. This is a multi-agency effort driven by the Drug Enforcement Administration and Mississippi's law enforcement agencies. Participants, in addition to the National Guard, include: MS Bureau of Narcotics (lead agency), sheriffs, and local police departments.

## Drug Demand Reduction Program.

Mississippi's Drug Demand Reduction Administrator continued to hone the program, making it accessible to as many youth as possible. The MSNG's DDR approach combines nationally tested programs that use interactive methods to deliver

a drug-free message, reaching youth at critical junctures in their lives to prevent the onset of first use and to discourage further use. During Fiscal Year 2006, the DDRP used various initiatives to deliver anti-drug messages to over 50,000 youth, adults, and military personnel throughout the state. For FY 07 the Mississippi National Guard has been chosen as a test state for the National Guard Bureau's pilot program, "Stay On Track".

## National Guard Substance Abuse Prevention Program

The Mississippi National Guard has an aggressive internal prevention program. This program works with commanders to develop an anti-drug education program. In addition, this section is responsible for drug testing our Soldiers and Airmen. This past year over 50% of Soldiers and 40% of Airmen were tested. Significantly fewer of those personnel tested positive than in the past three years. This ensures a high state of readiness and fitness-for-duty among our Soldiers and Airmen.

## Regional Counterdrug Training Academy

The Regional Counterdrug Training Academy (RCTA) in Meridian, Miss., provides tuition-free counterdrug training to law enforcement officers from across the nation. Priority is given to state and local agencies in Mississippi, Louisiana, Alabama, Tennessee, and Georgia. Since the academy opened in 1992, over 50,000 officers have attended classes in the philosophies, techniques, skills and tactics of the most current and effective counterdrug detection and apprehension topics. The academy's six classrooms can serve up to 175 students per week, with all costs (except transportation to the academy) covered by funds provided by Congress through the National Guard Bureau's Counterdrug Directorate. During Fiscal Year 2006, the academy served over 4,000 law enforcement officers.

## 47th Civil Support Team

The 47th Civil Support Team is entering its third year as a highly specialized team capable of supporting civil authorities at the local, state, and federal level in a chemical, biological, radiological, nuclear, or explosive (CBRNE) incident. Their capabilities range from providing assistance in identifying CBRNE agents and assessing current and future consequences, to providing advisement of response measures and assisting with additional requests for support. The 47th CST conducts interagency exercises year around to maintain their certification. In addition, they have participated in several out-of-state exercises such as a tunnel exercise in West Virginia and a casino exercise in New Jersey.

The 47th CST has responded to numerous events over the past year. Their versatility and knowledge proved to be invaluable during Hurricane Katrina. They have supported local and federal agencies in response to suspected methamphetamine labs, suspicious powder incidents, and entertainment events. In April, they assisted Alabama's CST at the NASCAR race at Talladega Motor Speedway.

## Quick Reaction Force

The Quick Reaction Force (QRF) is a well-trained, adaptable company sized element whose mission is to respond in short notice to any homeland security incident where emergency first responders and law enforcement have been overwhelmed.

## PUBLIC AFFAIRS

The Public Affairs Office provides timely and accurate information about activities that tell the Army and Air National Guard stories to both military and civilian audiences. The public affairs mission is constant and clear, to keep the public informed, to gain recognition for the National Guard, and to maintain visibility before a mass

# JOINT FORCE HEADQUARTERS, JACKSON



audience through the appropriate media or communication channels. The Joint Force Headquarters is supported by the 102nd Mobile Public Affairs Detachment. FY 2005 has been very demanding and task driven, and the directorate has had two of its permanent employees deployed in support of operations in Iraq and in Kosovo.

The public affairs office has its web site at <http://www.ngms.state.ms.us/publicaffairs>.

## SAFETY & OCCUPATIONAL HEALTH

The Safety and Occupational Health Office, with a federal budget of over \$189,200, (decrease from FY05) helps eliminate or reduce accidents, illnesses and injuries to Mississippi National Guard personnel, military and civilians throughout force protection measures.

The Safety and Occupational Health Office conducted in excess of 60 surveys, evaluations, and inspections during this period. All inspections, surveys, visits and evaluations are accomplished in a training atmosphere and discrepancies are corrected on the spot, if possible. An out-briefing is conducted, and copies of the reports are left with the AO Managers.

All Safety and Occupational Health programs are in accordance with (IAW) AR 385-10, and MSARNG 385-10. Additional policies and SOPs are developed as appropriate. A State Safety and Occupational Health Council are very active and meet on a quarterly basis. The assistant adjutant general chairs the council, signs the minutes of the meetings and forwards the results to the National Guard Bureau.

The vision of this office is to properly train the Safety Officers/NCOs in the field and to hold them accountable for their safety programs. The following courses two OSHA First Line Supervisors Courses, Accident Prevention Course, Accident Investigation Course, Risk Management Course were conducted during this period. A Comprehensive Safety program is in effect for annual training (AT) periods at Camp Shelby and Camp McCain,

Miss. Safety Briefings were given to all units attending annual training at Camp McCain. A safety meeting is established and conducted on the first Sunday of each AT period for all unit Safety Officers & NCO's. This Safety Office visits all units in the field and conducts tactical safety evaluations and makes on-the-spot corrections. We have gotten 103% of MSARNG soldiers through the Defensive Driving Course year to date. We have 92 commanders and 308 officers that have completed the Commander Safety Course this year.

IAW 385-10, AR 40-5, and TB MED 503, medical surveillance is a major part of the Army Preventive Medicine and Wellness Program. During this fiscal year, surveillance physicals were performed on approximately 395 technicians.

The Radiation Safety Program is one of the largest of the 13 programs that fall under the Occupational health Office. The Radiation Program passed the required CECOM inspection in April 2006. Mississippi provides aviation X-ray capabilities for eleven surrounding state and territories. The radiation safety program ensures that radiation exposure to federal workers is kept to a minimum and every possible safety measure is available to ensure their protection.

The Occupational Health office also is responsible for the coordination of Industrial Hygiene surveys for all of the maintenance shops that fall under MSARNG. This involves the actual monitoring of workers performing daily work activities to ensure that the occupational hazard exposures are kept to a minimum.

Monthly health campaigns are conducted by the Occupational Health office in an effort to educate workers on current health issues. The goal of the Safety and Occupational Health office is a strong, Ready, healthy and safe fighting force.

Due to directives from NGB, Occupational Health will be aligned under Military Personnel (MILPO) effective 1 October 2006.

## SURFACE MAINTENANCE

The Surface Maintenance Office is responsible for supplementing normal command-level maintenance

and repairs for all Mississippi National Guard units. The Military Department of Mississippi goals are to provide safe and serviceable equipment for training and operational needs at no less than 90 percent fully mission capable.

To accomplish this mission, Surface Maintenance facilities are located throughout the state, employing a full-time workforce of approximately 600 personnel. Repair specialties include track/wheel vehicle repair, armament repair (pistols through M1A1 tanks), canvas/woodworking, and sophisticated electronics repair for communications and radar equipment. Repairs are accomplished for organizational, direct support, and general support levels of maintenance. Additionally, the personnel of the directorate provide direct/technical supervision, personnel management services, material readiness analysis/reporting, automation coordination, and oversee safety, occupational health standards and environmental safety.

## USPFO

The United States Property and Fiscal Office (USPFO) provides federal contracting to the Mississippi Air National Guard and federal contracting, installation logistics, audit, data processing, and financial support to the Mississippi Army National Guard.

In FY 2006 the USPFO continued to supply these same services to the Department of Army Mobilization Center at Camp Shelby, MS. At the close of the fiscal year, the USPFO provided support to the MSNG along with over 10,000 additional NG troops from other states who were activated for Hurricane Katrina relief operations on the Mississippi Gulf Coast.

In FY 2006 the USPFO was responsible for administrative control, financial planning, accounting, and reporting for over \$399,741,000 in federal funds that generated over 873,900 financial transactions. This office awarded over \$63,196,000 in federal contracts and purchase, task, and delivery orders. Also, a government purchase card program was administered with purchases exceeding \$14,150,000.

# JOINT FORCE HEADQUARTERS, JACKSON



FY 2005 was a challenging yet very successful year for the USPFO. With a proactive attitude our dedicated employees will continue to search for more efficient ways to serve our customers. The USPFO will be a diligent steward of our federal funds while always protecting the interest of both the federal government and the Mississippi National Guard.

## EMPLOYER SUPPORT

This year Employer Support of the Guard and Reserve (ESGR) has sought out a large populace of Mississippi employers to educate them on redeployments. To reach this mission, ESGR took 32 Guard members to the annual awards banquet. It was a success with over 130 attendees present to honor employers for the evening.

The Five Star program has been a huge success this year capturing over 200 employer signatures demonstrating their support and adherence to the federal law Uniformed Services Employment and Re-employments Rights Act (USERRA).

## ARMED FORCES MUSEUM

The Armed Forces Museum is located in Building 850, Camp Shelby Training Site.

The museum honors the service and sacrifices of Mississippi's servicemen and women of all branches and those from other parts of the country that trained in Mississippi during times of war. The museum's state-of-the-art exhibits tell personal stories of the heroes and heroines of our Republic and serves to educate future generations about the price paid for the freedom and prosperity Americans enjoy today.

The museum building features over 16,000 square feet in exhibit space, a theater, gift shop, Medal of Honor tower, a central courtyard, a library and archive and a row of monuments dedicated to units that trained at Camp Shelby and Mississippi veterans groups. The museum facilities can readily accommodate groups including veteran's association reunions. The museum holds over 17,000 artifacts in its collection ranging from



Bruce Dawson, Jackson Field Office, Eastern States Division, Bureau of Land Management, U.S. Department of the Interior, is presented the PRO PATRIA award by Scott Woods (left), state chair of the Mississippi Committee for Employer Support of the Guard and Reserve.

large military vehicles, weapons and equipment to archival materials relating to the history of Mississippi's veterans and training facilities.

The museum library holds over 4,500 volumes relating to United States

military history. The museum archives contain over 2,000 historic documents including materials relating to German Prisoner of War Camps in Mississippi.



The above photographs show a monument that was dedicated to members of the 155th Brigade Combat Team (BCT) following the return of the BCT in FY06. The front (left) depicts the unit crest, and the reverse of the monument (photo right) shows those Soldiers of the 155th BCT that lost their lives while serving with the Mississippi Army National Guard's 155th BCT in Iraq. The monument is erected at the Armed Forces Museum at Camp Shelby.



# MSNG ROLE IN HURRICANE KATRINA

As the one-year anniversary of Hurricane Katrina passed, the Mississippi National Guard stood ready to answer the call if another storm slammed the Mississippi Gulf Coast during the 2006 hurricane season. From lessons learned from hurricane operations before, during and weeks following the worst natural disaster in our nation's history, the Mississippi National Guard has increased its ability to respond faster with more personnel and communications equipment that will allow immediate communications with units and other emergency response agencies.

"We'll be able to communicate immediately with the most state of the art equipment available today," said Maj. Gen. Harold A. Cross, the adjutant general of Mississippi. "During and hours following Katrina's landfall, we were literally using runners to communicate with others until our systems were operational, but that won't happen again."

Prior to the 2006 hurricane season that began on June 1, 2006, the Mississippi National Guard adjusted emergency operational plans to adapt to lessons learned in numerous areas, not just communications. Plans now call for more Soldiers and Airmen for immediate response on the coast prior to landfall, and pre-positioned in all the three coastal counties.

"We've identified locations that withstood the devastation of Katrina where we can safely place our forces for a much faster response," Cross said. "This will allow us to flank from the East and West as well as from the North at Camp Shelby, and a quicker response means saving more lives."

Amidst all the planning and preparations, the Guard conducted exercises to ensure that new plans and communications were viable. During a May exercise in Gulfport, Task Force leaders walked through plans using Katrina as the standard. Using a large map, forces and equipment were placed strategically where they would be most needed during another Katrina.

"We placed our three task forces in all three coastal counties to include those directly north of the gulf coast," said Lt. Col. Lee Smithson, Operations Officer during Hurricane Katrina. "We also went through our specific missions, and by using Katrina as the standard, we feel like we'll be ready for anything."

Using lessons learned from Katrina allowed the National Guard to improve in areas such as communications, response times, and having more available people and equipment on the ground.

"We now have more equipment in a pre-lease agreement with businesses on the coast," Smithson said. "Large dozers that the Army Engineers have are designed for operations on the battlefield and can't be used on public roadways and streets. After Katrina, we had to lease the smaller compact dozers and loaders for debris cleanup, so having these pre-lease agreements will speed things up dramatically."

"If another storm of any magnitude strikes the Mississippi coast, we'll have about 2,000 personnel on the ground ready for immediate response with thousands of others on the way," said Cross. "Even if it's only a tropical storm, we'll be needed simply because so many people are living

# MSNG ROLE IN HURRICANE KATRINA



in FEMA trailers, and some still in tents, that will sustain considerable damage, so the National Guard will be there for emergency rescue operations.”

Prior to Hurricane Katrina, Guard worst case response plans were based on operations following the devastating category 5 Hurricane Camille in 1969. Since then, most Hurricanes affecting Mississippi have reached mostly categories 2 and 3, and emergency response has been more than adequate. But even though the devastation of Katrina was instantly overwhelming, the Mississippi National Guard was able to recover very quickly and provide the needed response.

Guard engineers and military police facilitated over 600 rescues immediately and in the days following the storm. Air-resupply missions produced the largest aviation effort ever undertaken following a natural disaster in the United States. On August 30, 2005, the day after landfall, 72 Army National Guard aircraft ranging from small to large helicopters were in the skies delivering life sustaining supplies such as food, water, ice and many other items to residents trapped in remote areas that could not be accessed by land. Flying 2,000 missions, the Guard delivered over one million Meals Ready to Eat and over a million gallons of water along with personal hygiene items to needy Mississippians who would most likely not have survived otherwise.

Engineers immediately began clearing debris from roadways and streets, and in the following weeks, a total of nearly 4,000 miles were cleared. They also assisted power companies in the restoration of power to residences, businesses and public utilities.

Army and Air Guard men and women manned distribution points in 37 counties distributing 39 million pounds of ice, 5.4 million gallons of water, and nearly 3 million Meals Ready to Eat. While at the same time Air National Guard personnel operated a portable hospital in Waveland treating and inoculating over 3,000 people.

Military Police were a common site throughout the entire devastated area conducting over 3,000 presence patrols and hundreds of check points in support of local law enforcement authorities. They also assisted in 72 arrests ranging from looting to domestic violence to reports of shots fired.

Early after landfall, Emergency Management Assistance Compact agreements were negotiated with National Guards in 40 states creating a division sized force of 16, 596 troops in South Mississippi within 96 hours, a first for the National Guard in the United States.

The Mississippi National Guard along with those from other states, reached many milestones during hurricane relief operations following Hurricane Katrina. But with the lessons learned and new thoughts to improve response operations plans, future responses to such disasters will be much faster because of different pre-positioning of personnel and equipment.

Hurricane Katrina left such a devastating blow to the south Mississippi area that recovery is still many years away. But the Mississippi National Guard has certainly refined its emergency response plans and is ready if another hurricane invades the coastal areas of Mississippi.



# MSNG HISTORICAL PERSPECTIVE

## The Mississippi National Guard: An Abbreviated History

On September 8, 1798, Winthrop Sargent, the territorial governor of Mississippi, issued an official order calling for the organization of a militia. More than 208 years later, descendants of that militia serve around the globe. They are proud members of the Mississippi National Guard.

The missions of the Mississippi Army National Guard (1798) and the Mississippi Air National Guard (1939) are now, and always have been, dual in nature.

The state mission is: to provide protection of life and property, and uphold the preservation of peace, order and public safety for the citizens of Mississippi, under the leadership and control of the governor.

The federal mission is straightforward: to serve for the common defense, under Presidential authority, in times of national emergency or war.

The earliest recorded action of the Mississippi Army National Guard came in 1806, when the 1<sup>st</sup> Regiment of the Mississippi Militia was mobilized to counteract actions by Aaron Burr, who was tried but acquitted of treason for attempting to form a new republic.

Since then, the Mississippi National Guard has a long history of service in the "homeland defense." The Mississippi Emergency Service Medal has been authorized for more than 47 different operations, including: 12 hurricanes; seven floods; five tornados; and numerous civil disturbances that range from the textile strike in 1934 to civil strife in the 1960's.

In 1927, Mississippi Guardsmen patrolled 70 miles along the flooded Mississippi River Delta, rescuing, evacuating and providing encampments for more than 30,000 refugees.

From September 30 to October 9, 1962, President John F. Kennedy federalized the entire Mississippi National Guard in connection with the integration of the University of Mississippi.

In October 1962, a major portion of the Mississippi Guard also responded to a major chlorine spill at Natchez.

Simultaneous state and federal missions occurred during Hurricane Katrina on August 29, 2005; and Operation Iraqi Freedom. With more than 3,000 Soldiers and Airmen overseas, the Mississippi National Guard led a historic response to the worst natural disaster to hit the United States.

As threats to and within our state change, so does the Guard. The Mississippi National Guard's 47<sup>th</sup> Civil Support Team was certified in October 2006. This full-time unit's sole mission is to respond to weapons of mass destruction threats within the state. They are fully equipped, fully funded, and serve under the control of the governor.

Also, the full-time counter-drug helicopter team, formerly know as the Reconnaissance and Interdiction team, has been redesignated as Company C, 1<sup>st</sup> Battalion, 114<sup>th</sup> Aviation. Much more that just a name change, Company C is capable of being the eyes and ears for not only counter-drug duties, but also counter-terrorism duties.

Emergency service at home is, by no means, an easy mission. By nature, it invokes emotional involvement, it requires separation from loved ones, and it demands the same professionalism and courage required by the federal mission.

The Mississippi National Guard has served in the Creek War, War of 1812, Mexican War, Civil War, World Wars One and Two, Korea, Operation Desert Storm, Haiti, Bosnia-Kosovo, Somalia, Operation Noble Eagle, Operation Enduring Freedom, and Operation Iraqi Freedom.

The Mississippi Dragoons, under Maj. Thomas Hinds, demonstrated the fighting spirit and resolve of the Mississippi Militia during the War of 1812.

The 1<sup>st</sup> Mississippi Regiment of Infantry, the "Mississippi Rifles" under the command of a young colonel named Jefferson Davis, turned the tide at the Battle of Buena Vista during the Mexican War. Colonel Davis's command "STAND FAST MISSISSIPPIANS" remains the motto of the Mississippi Army National Guard's oldest unit, and the Army's sixth oldest active regiment, the 1st Battalion, 155th Infantry.

In less than 30 minuets at the Battle of Shiloh during the Civil War, the 6<sup>th</sup> Mississippi Infantry lost 300 of 425 men, the fourth highest loss suffered by a southern regiment in a single battle.

July 1917 the entire Mississippi National Guard called into service for World War I. Included in the call-

# MSNG HISTORICAL PERSPECTIVE



Photo by A. J. Sisco, photographer

up were two regiments of infantry, one regiment of field artillery, nine troops of cavalry, and one company of engineers. The first black registrants were also drafted for training.

Mississippi's oldest Air National Guard unit, the 186th Air Refueling Wing in Meridian, was activated at Key Field on September 27, 1939, as the 153rd Observation Squadron. Less than 13 months later, it was ordered into active service.

The Guard was activated again for war on November 25, 1940, and served with honor on battlefields throughout Europe and the Pacific. The 31<sup>st</sup> Infantry (Dixie) Division gained fame, and was again called on for the Korean Conflict. Almost 95 percent of the Mississippi National Guard units were mobilized for the Korean Conflict.

In July 1953, the Mississippi Air National Guard's 172<sup>nd</sup> Airlift Wing was formed at Hawkins Field in Jackson. It is recognized as the first Air National Guard unit in the nation to use night photo reconnaissance, the first ANG unit to have an aeromedical evacuation mission, and the first Mississippi National Guard unit to enlist females.

During Operation Desert Shield/Desert Storm, Mississippi was the largest National Guard contributor to the war effort. Over 6,500 Mississippi National Guard members, representing 70 units and 57 communities, saw active duty during the Persian Gulf Crisis, with more than 1,300 deployed to Saudi Arabia.

In support of Operation Noble Eagle, Operation Enduring Freedom (Afghanistan) and Operation Iraqi Freedom, the Mississippi National Guard has mobilized over 9,500 service members, representing 79 per cent of our 12,000+ strong force.

From protecting the skies over Washington D.C. with the 1<sup>st</sup> Battalion, 204<sup>th</sup> Air Defense Artillery; to patrolling the streets and conducting historic elections with the 155<sup>th</sup> Brigade Combat Team in Iraq; to hunting the Taliban in Afghanistan with the 2<sup>nd</sup> Battalion, 20<sup>th</sup> Special Forces Group; to conducting theater-level logistics for all of Southwest Asia with the 184<sup>th</sup> Transportation Command Element; and to conducting combat aeromedical evacuation missions with the 172<sup>nd</sup> Airlift Wing, the Mississippi National Guard continues her faithful service to the United States of America.

*Annual Review*  
*FY 06*



*Americans At Their Best*

JOINT FORCES HEADQUARTERS  
MISSISSIPPI NATIONAL GUARD